

**October 7, 2021**

**RFP #2021-019**

**NEW HAMPSHIRE DEPARTMENT OF ENERGY  
REQUEST FOR PROPOSALS**

**Cost of Capital Consultant for Northern Utilities Gas Rate Case**

Proposals in response to RFP #2020-019 were due on  
September 24, 2021 by 4:30 pm EST

Three proposals were received.

The ranking of the proposals from highest to lowest scoring is as follows:

J. Randall Woolridge, Ph.D.  
Mark Ellis  
Guernsey